



CITY OF WASHINGTON

Strategic Planning Meeting
FY 24/25
January 29, 2024

AGENDA

- 3:00 Welcome & Agenda Overview
- 3:05 Public Comment
- 3:15 Presentation: "Building Remarkable Teams" – Dean Heffta
- 5:00 Break for Light Dinner
- 5:30 Planning and Development Review and Progress Report
- 5:50 Engineering Review and Progress Report
- 6:10 Public Works Review and Progress Report
- 6:30 Administration:
 - Year-end Summary and Police Update
 - New Evidence Building Update
 - Meeting Streaming Discussion
 - City-wide Building Space Study Discussion
- 7:00 Break
- 7:15 CIP Priorities and Budget Calendar Review

Adjournment





PURPOSE OF OUR STRATEGIC PLAN

This is a forward-looking process designed to align decisions with the overall vision for our City. The plan should foster progress by identifying challenges, opportunities, and initiatives. It should help set community engagement standards that will prioritize the needs of our community, and serve as a tool for fostering transparency, accountability, and collaboration among staff, officials and our community. It is important to remember that our strategic plan should allow future flexibility based on the changing needs of our community and opportunities that may develop within the City of Washington.

This meeting is designed to build and confirm a consensus among members of the Washington City Council regarding strategic priorities for our community over the next year.



PUBLIC COMMENTS

DEVELOPING TEAMWORK STRATEGIES



Presentation by Dean Heffta

Building Remarkable Teams: How leaders create lasting impact through clarity, connection, and credibility

Dean Heffta is the founder and lead trainer of the business consulting firm Clarus Results. Experienced in executive leadership, he brings his passion for organizational effectiveness to help teams improve results.



DINNER BREAK

5:00-5:30

PLANNING & DEVELOPMENT



SELECTED CAPITAL PROJECTS - P&D FY23/24

CULVER'S

- Demolition of former Core & Main property completed summer 2023
- Construction started fall 2023
- Tentative opening April 2024



SELECTED CAPITAL PROJECTS - P&D FY23/24



MILLER CUSTOM WELDING

- Enterprise Zone expanded to include two MCW properties
- New construction started fall 2023
- Tentative completion 1Q 2024

SELECTED CAPITAL PROJECTS - P&D FY23/24

GRIST MILL

- Demo completed summer 2023
- Construction started fall 2023
- Tentative completion 4Q 2024
- Brewpub/restaurant
- Catalyst for future Square development



SELECTED CAPITAL PROJECTS - P&D FY23/24

FY 23-24 PROJECTS/ACTIVITIES (WITH CONSIDERABLE HELP FROM OTHERS)

- Hired new Building & Zoning Coordinator and assisted with permitting and code enforcement
- Received DCEO approval of application to expand EZ to cover Miller Custom Welding properties
- Submitted BRIC application to partially fund flood mitigation project on east side and two SRTS applications for sidewalk projects in D50 and D51
- Began implementation of ESRI ArcGIS Urban Software and GIS Hub Site
- Implemented TIF/private development scoring model and revised incentive priorities
- Completed demolition of 305 Walnut property
- Adopted new comprehensive plan

SELECTED CAPITAL PROJECTS - P&D FY23/24

OTHER PROJECTS/ACTIVITIES

- Approved four Washington Tourism Grant awards
- Participated in the drafting of the County Multi-Jurisdictional Multi-Hazard Plan
- Completed training and initial rollout of Tyler Technologies permitting/code enforcement program
- Implemented pilot of SolarAPP+ software to assist with processing and review of roof-mount solar apps and plans
- Completed recertification of Tree City USA status

SELECTED CAPITAL PROJECTS - P&D FY24/25

FY 24/25 BUDGET HIGHLIGHTS

- Property purchase/lease considerations: \$200,000
- Inspections/plan reviews: \$40,000
- Combined private redev. assistance and misc. planning assistance: \$300,000 (increase from \$290,000)



“Where we’re going,
we do need roads....
and utilities!”

SELECTED CAPITAL PROJECTS - ENGINEERING FY23/24

HILLDALE - SECTION 3

- Budgeted: \$2,250,000
- Final Cost: \$2,070,000



SELECTED CAPITAL PROJECTS - ENGINEERING FY23/24



N. WILMOR MILL & OVERLAY

- Budgeted: \$200,000.00
- Final Cost: \$171,608.68



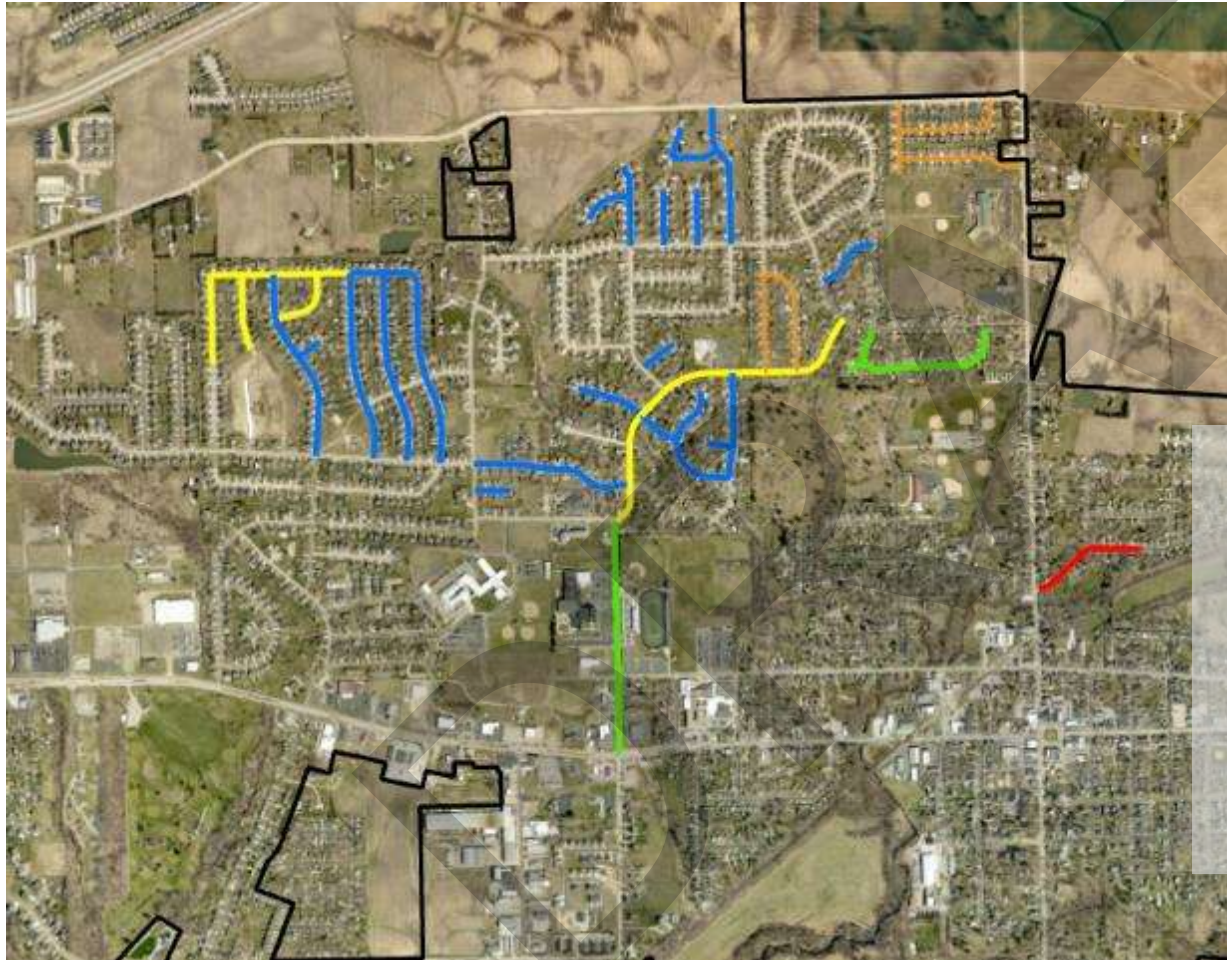
SELECTED CAPITAL PROJECTS - ENGINEERING FY23/24

PRESSURE PAVING

- Budgeted: \$250,000.00
- Final Cost: \$227,875.40



SELECTED CAPITAL PROJECTS - ENGINEERING FY23/24



2023 MFT PROGRAM

BLUE/YELLOW/WILSHIRE

- Budgeted: \$1,200,000.00
- Final Cost: \$992,264.80

SELECTED CAPITAL PROJECTS - ENGINEERING FY23/24

WILSHIRE - MILL & OVERLAY

- Budgeted: \$247,535.00
- Final Cost: \$238,029.85



SELECTED CAPITAL PROJECTS - ENGINEERING FY23/24

SIDEWALK REPLACEMENT PROGRAM

- 23/24 Spent to date: \$52,744.30



CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - FREEDOM PARKWAY CONTINUED

UPDATED COST

- \$7,500,000
 - STBG Funds - \$2,415,000
 - 23/24 - \$4,700,000
 - (Budgeted in 22/23)
 - \$3,050,000 Gen Fund
 - 24/25 - \$3,100,000
 - \$2,100,000 Gen Fund
 - \$7,500,000
- New road extension including storm sewer, a signal at Cummings and watermain.



CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - NOFSINGER REALIGNMENT CONTINUED

UPDATED EST COST

- \$6,700,000
 - Comm. Proj. Funds \$4,000,000 (80% max)
 - Highway Safety Funds - \$3,000,000 (80% max)
 - General Fund (20%)
 - 23/24 - \$202,000
 - 24/25 - \$1,290,000
- New road extension including storm sewer, a signal at Boyd Parkway and a four way stop at Cruger.



CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - CATHERINE SECTION 1 - MAIN TO ELM

24/25 Budget Expectation

- \$2,200,000
 - \$1,350,000 Gen Fund
- Complete road replacement including one block of brick pavers, storm sewer, and watermain.



CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - JACKSON STREET PEDESTRIAN BRIDGE

ESTIMATED COST \$100,000



CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - CANDLEWOOD BRIDGE REPAIR

ESTIMATED COST \$500,000



CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - EAGLE AVENUE SIDEWALK

ESTIMATED COST \$150,000

- 815 Feet of new sidewalk.



DR

CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - DRAINAGE PRIORITY K -SOUTHEAST OF SQUARE SEWER UPGRADES

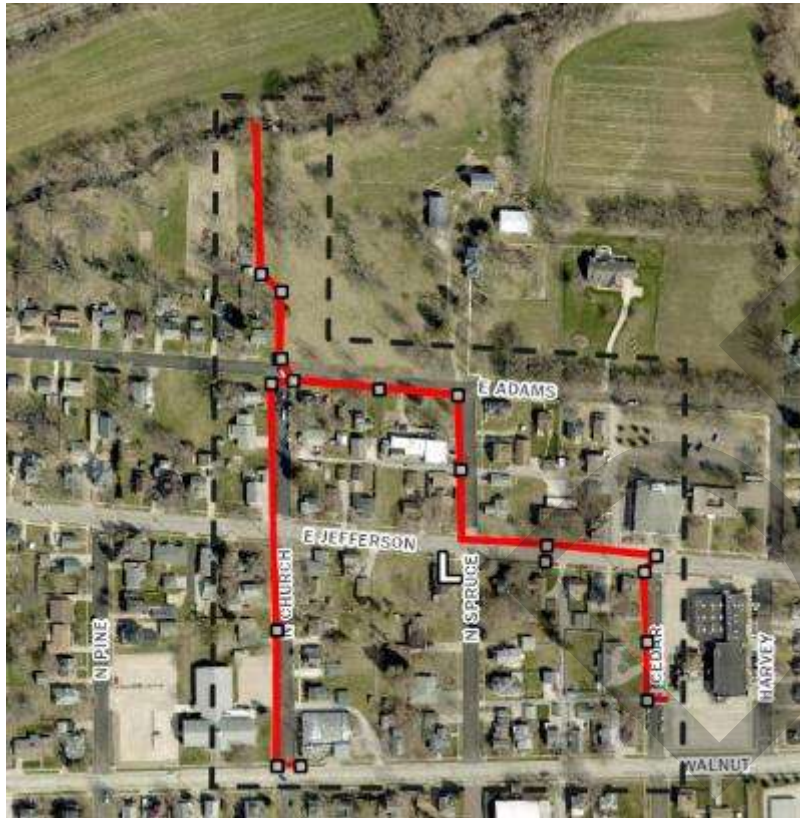


REVISED ESTIMATE

- \$1,750,000 Construction
- \$175,000 Construction Engineering

CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - DRAINAGE PRIORITY L - NORTHEAST OF SQUARE SEWER UPGRADES

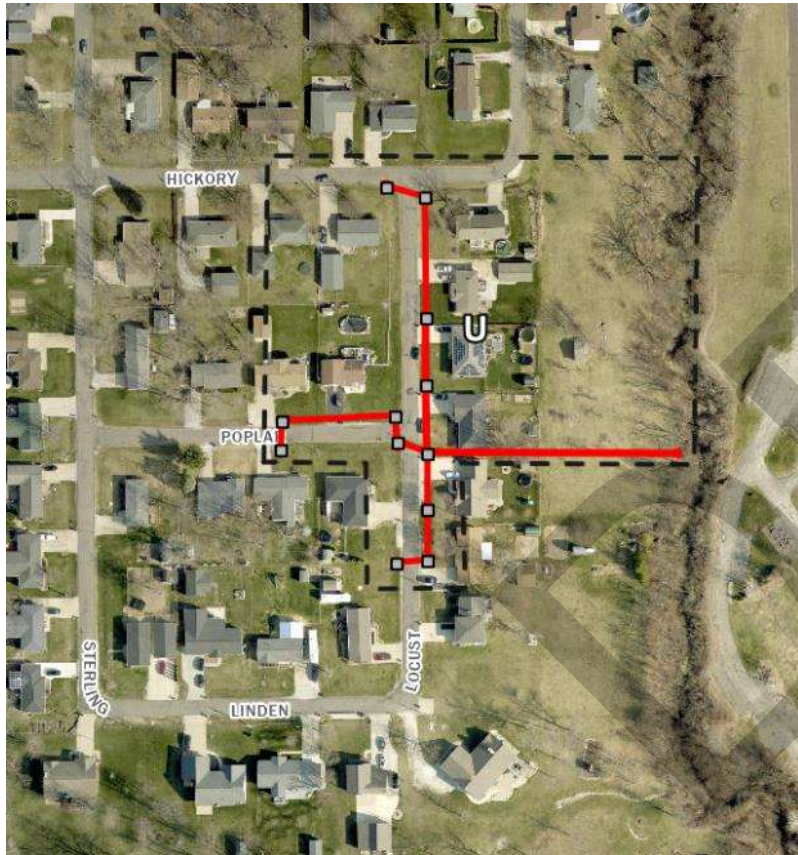


REVISED ESTIMATE

- \$1,250,000 Construction
- \$125,000 Construction Engineering

CAPITAL PROJECTS - ENGINEERING FY24/25

FY 24/25 - DRAINAGE PRIORITY U - FELKERS STORM IMPROVEMENTS

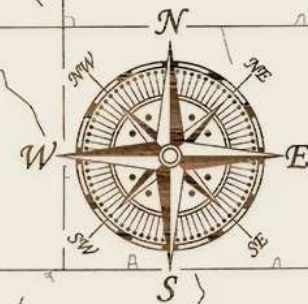


REVISED ESTIMATE

- \$300,000 Construction
- \$30,000 Construction Engineering

Washington
Illinois

PUBLIC WORKS REVIEW



SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

PAVING

STREET PAVING

Highwoods

- Budgeted \$45,000
- Final Cost \$32,000

ALLEY PAVING

4 Alleys

- Budgeted \$32,000
- Final Cost \$31,000

CEMETERY ROAD

Cemetery's Main Road

- Budgeted \$55,000
- Final Cost \$54,000

SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

WATER TREATMENT IMPROVEMENTS

WTP #1 PLC Improvements

Improve and Replace outdated PLCs

- Budgeted \$75,000
- Final Cost \$86,000

WTP #1 Roof Replacement

- Unbudgeted
- Final Cost \$21,000

SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

DISTRIBUTION SYSTEM IMPROVEMENTS

WTP #2 Looped Water Main

WTP #2 Now has a redundant main

- Budgeted \$140,000
- Final Cost \$112,000



SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

COLLECTIONS SYSTEM IMPROVEMENTS

Televising Sewer Mains – \$60,000

- Televise the Georgetown Trunk Line
- Televise the West Lake Trunk Line

CIPP Lining Sewer Mains –\$315,000

- Estimated 8,000 ft of Sanitary Sewer Mains

Identified SCADA Project– \$110,000

- Phase I Central SCADA & Liftstation Migration

SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

WASTEWATER TREATMENT IMPROVEMENTS



Sludge Tank Outside Maintenance – \$45,000

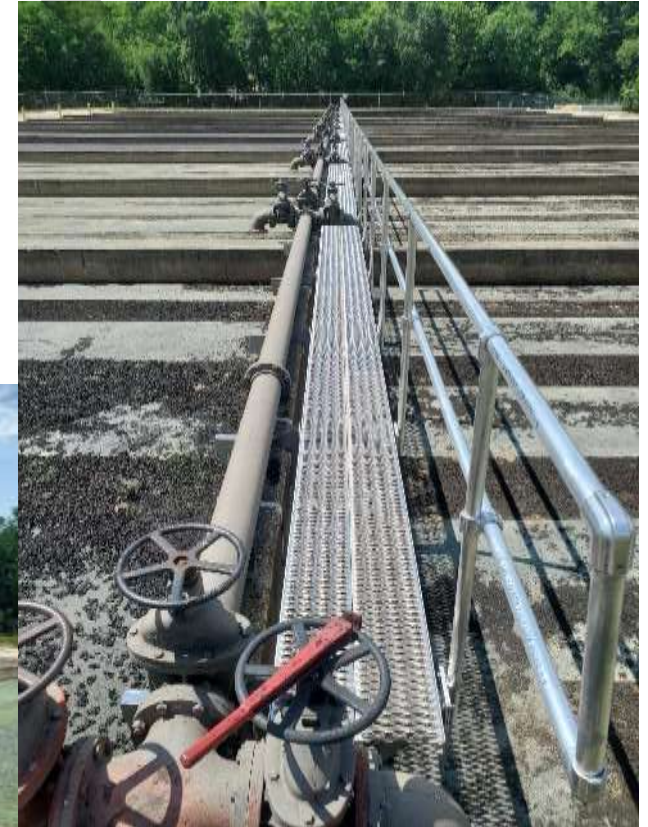
- Inspect and Repair the Outside of the Tank

SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

WASTEWATER TREATMENT IMPROVEMENTS

WWTP Drying Bed Catwalk – \$35,200

- 250' Catwalk to safely pour Sludge Drying Beds



SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

EQUIPMENT REPLACEMENT FUNDS

MERF Equipment

- Western Star Plow Trucks – \$480,000
 - ✓ Lin – 23 Received September 2023
 - ✓ Lin – 1 Expected March/April 2024
- Bobcat Skid Steer June 2023 – \$45,000
- Volvo Excavator June 2023 – \$103,000
- Mowers (3) May 2023 – \$40,200

CERF

- WWTP Generator – \$353,000



SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

PUBLIC WORKS STORAGE/PD EVIDENCE



\$100,000 Budgeted for Maintenance

- Tuckpointing - \$19,000
- Outside/Inside Painting - \$5,000
- New Roof Spring - \$ 23,000
- Automatic Door Openers - \$5,000
- Lighting Improvements – \$2,000
- Asbestos Floor Abatement – \$10,000

SELECTED CAPITAL PROJECTS - PUBLIC WORKS FY23/24

FIRE DEPARTMENT IMPROVEMENTS

New Asphalt Driveway & Concrete Pad

- \$40,000



CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - STREET DEPARTMENT IMPROVEMENTS



- Street Paving (5) – \$62,500
- Alleys Paving (4) – \$23,000

CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - STORM SEWER IMPROVEMENTS

Storm Sewer CIPP Lining – \$200,000

- Identify Storm Sewer Lining Projects



CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - STORM SEWER IMPROVEMENTS

Storm Sewer and Easements – \$100,000

- Identify projects through inspections
- Prioritize projects for future budgets



CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - WATER TREATMENT IMPROVEMENTS



WTP #2 Water Tower Topcoat – \$325,000

- New topcoat on the water tower



CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - COLLECTION SYSTEM IMPROVEMENTS

Sanitary Sewer CIPP Lining Projects

- Sanitary Sewer Lining – \$350,000
 - ✓ Georgetown/Westlake Sewer Lining
 - ✓ East End Sewer Lining
- Televiser Farm Creek Trunk Sewer - \$125,000



CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - WASTEWATER TREATMENT



Effluent Channel Improvements – \$30,000

- Concrete the effluent stream



Identified SCADA Project– \$175,000

- Phase II Wastewater SCADA Migration

CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - EQUIPMENT REPLACEMENT FUND

MERF Equipment

- Western Star Plow Truck – \$240,000
 - ✓ Lin – 2 Summer 2024
- TYMCO Street Sweeper – \$275,000



CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - FIRE DEPARTMENT IMPROVEMENTS



Parking Lot – \$27,000

CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - FUTURE BUILDING PLANNING

Future Combined Public Works Facility

- 2nd Year setting aside \$200,000

Future Cemetery Building/Garage

- 2nd Year setting aside \$50,000
- Budget Building Design \$10,000
- Budget Site Work & Water/Sewer \$15,000



CAPITAL PROJECTS - PUBLIC WORKS FY24/25

FY 24/25 - FUTURE PROJECTS

FY 24/25		FY 25/26		FY 26/27		FY 27/28	
Department	Cost	Department	Cost	Department	Cost	Department	Cost
Street		Street		Street		Street	
West Jefferson Street Stub	\$32,000	Paving Projects	\$50,000	Paving Projects	\$50,000	Paving Projects	\$50,000
Curb and Gutter Repair	\$100,000	Curb and Gutter Repair	\$100,000	Curb and Gutter Repair	\$100,000	Curb and Gutter Repair	\$100,000
Cemetery		Cemetery		Cemetery		Cemetery	
		Cut New Roads Rock	\$10,000	Pave New Roads	\$75,000		
Stormwater		Stormwater		Stormwater		Stormwater	
Storm Improvement Projects	\$300,000	Storm Improvement Projects	\$300,000	Storm Improvement Projects	\$350,000	Storm Improvement Projects	\$350,000
Water		Water		Water		Water	
Water SCADA Migration Phase I	\$100,000	Water SCADA Migration Phase II	\$100,000	WTP #2 PLCs Upgrade	\$30,000	WTP Remote Sites (PRVs, BS)	\$128,000
WTP #2 Tower Topcoat	\$325,000	North Cummings Water Main	\$400,000	Water Tower #3	\$3,500,000	New Vessel Media Replacement	\$300,000
WTP #1 Chlorine Improvements	\$315,000	New Water Main	\$100,000	New Water Main	\$100,000		
Jackson Street Loop Water Main	\$20,000					New Water Main	\$150,000
Wastewater		Wastewater		Wastewater		Wastewater	
CIPP Lining	\$150,000	CIPP Lining	\$150,000	CIPP Lining	\$300,000	CIPP Lining	\$300,000
CIPP Lining Trunk Main 1	\$200,000	CIPP Lining Trunk Main 2	\$200,000	WWTP PLCs Upgrade	\$35,000		
Wastewater SCADA Migration	\$180,000	Liftstation PLCs Upgrade Phase I	\$150,000	Liftstation PLCs Upgrade Phase II	\$150,000		
Televise Farm Creek Sewer	\$125,000	Excess Bank	\$65,000				
New Sewer Main	\$50,000	New Sewer Main	\$50,000	New Sewer Main	\$50,000	New Sewer Main	\$50,000
MERF		MERF		MERF		MERF	
Plow Truck Lin 2	\$240,000	Vac Con Lin-14	\$650,000	Plow Truck Lin-6	\$250,000	Camera Van Lin-16	350,000
Street Sweeper	\$375,000	Cemetery Back Hoe Lin-40	\$60,000	Plow Truck Lin-11	\$250,000	Skid Steer D/C Lin-38	\$70,000
				Back Hoe Lin-33	\$130,000	Back Hoe Lin-13 (T/C)	\$140,000
				Asphalt Roller Lin-24	\$60,000		
				Asphalt Rental	\$12,000	Asphalt Rental	\$12,000
Asphalt Rental	\$12,000	Asphalt Rental	\$12,000	Buildings		Buildings	
Buildings		Buildings		Save For Public Works Facility	\$200,000	New Public Works Facility	\$200,000
Save For Public Works Facility	\$200,000	Save For Public Works Facility	\$200,000	Build Cemetery Facility	\$150,000	New Public Works Facility Engineering	\$100,000
Save For Cemetery Facility	\$50,000						
Cemetery Facility Design & Site Work	\$25,000						
Fire Department Parking Lot Paving	\$27,000						
Legion Road Concrete Improvements	\$45,000						



SHORT BREAK

Five minute break.



ADMINISTRATION

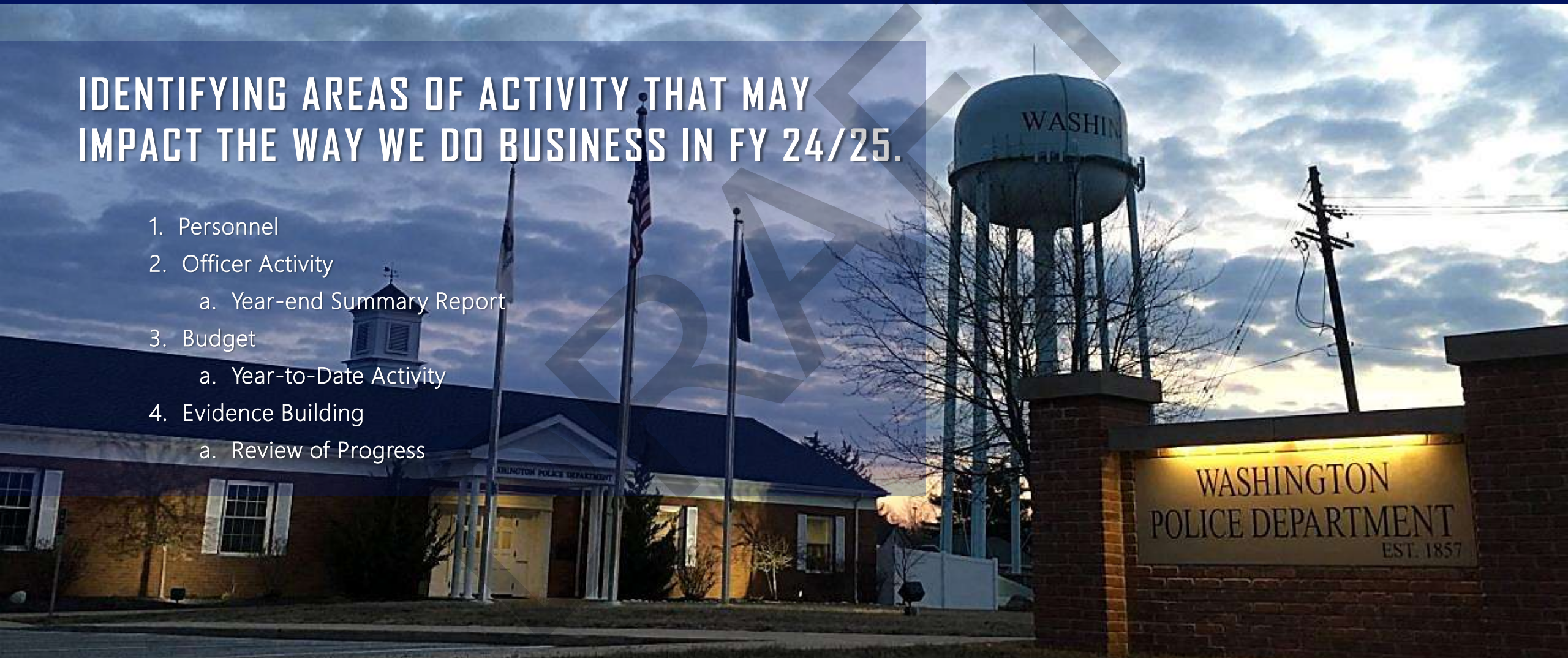
- Year-end Summary and Police Update
- New Evidence Building Update
- Meeting Streaming Discussion
- City-wide Building Space Study Discussion



YEAR-END SUMMARY & POLICE UPDATE

IDENTIFYING AREAS OF ACTIVITY THAT MAY IMPACT THE WAY WE DO BUSINESS IN FY 24/25.

1. Personnel
2. Officer Activity
 - a. Year-end Summary Report
3. Budget
 - a. Year-to-Date Activity
4. Evidence Building
 - a. Review of Progress



YEAR-END SUMMARY & POLICE UPDATE

PERSONNEL: Full Time Sworn: 22 (25 authorized) Part Time Sworn: 7 Administrative/PASS: 5 full time, 1 part time

NEEDS:

The Washington Police Department will be requesting one additional officer in the 24/25 budget cycle. We plan to promote a full-time patrolman to Sergeant. We currently have four Sergeants, equating to 140 hours of work. There are 168 hours that require command coverage. It is important to note that vacations, sick days, injury days and training days require coverage but are not included in the 168 hours.

We are currently short three positions, however; we have 14 solid candidates undergoing the background check process. If the initial hire is a lateral, it will require no basic schooling. We are in the process of getting other school positions reserved.

We continue to implement procedures that allow us to attract qualified candidates. We will have those ideas identified in the budget proposal. Examples include diverse units, specialized training, Washington City benefits and a solid contract reputation.

YEAR-END SUMMARY & POLICE UPDATE

ACTIVITY:

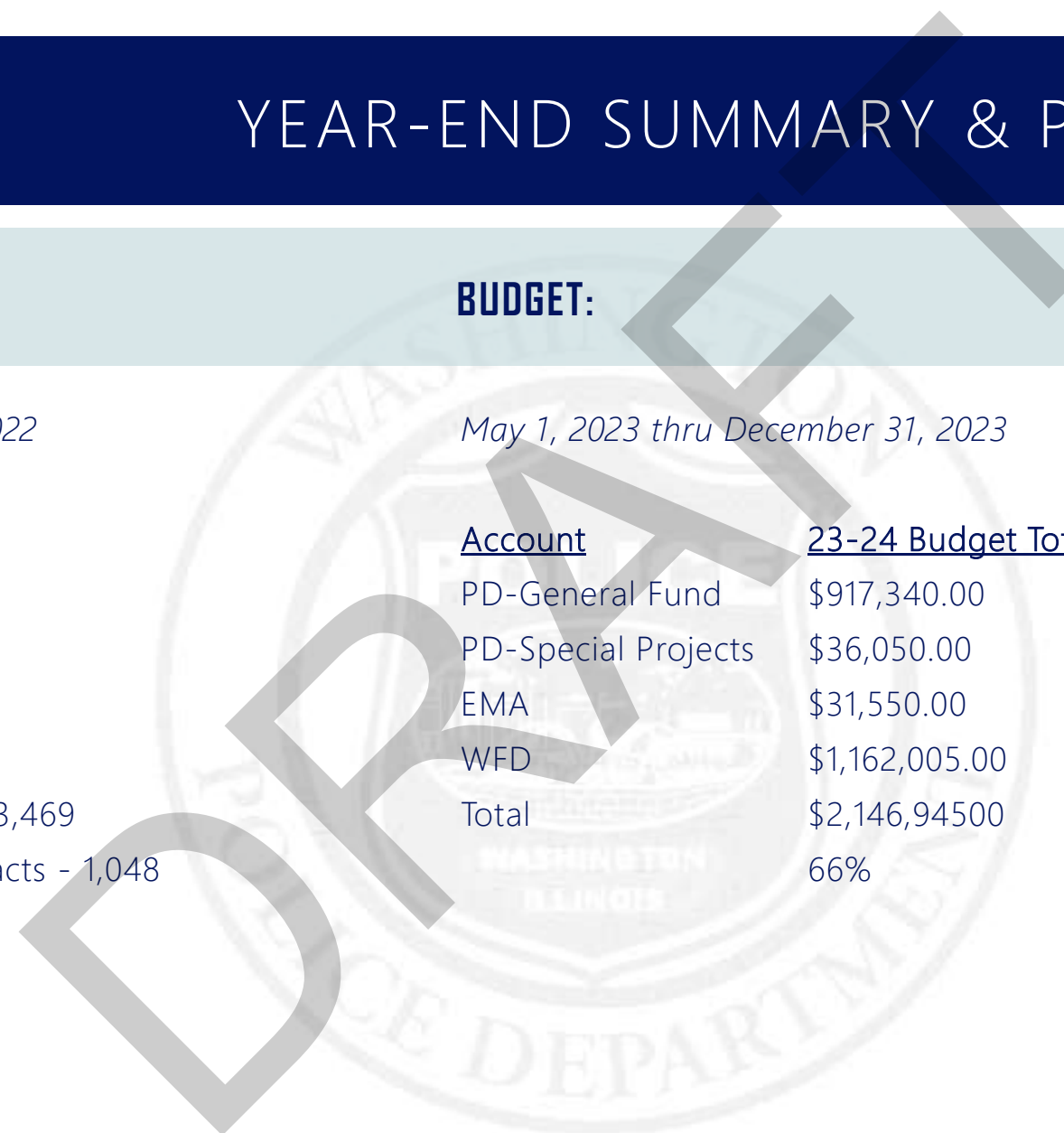
In 2023 as compared to 2022

Total calls - 9,744
 Traffic tickets down - 80
 Warning Tickets up - 297
 PD Accidents down - 36
 PI Accidents up - 1
 Officer initiated activity - 3,469
 Positive Community Contacts - 1,048

BUDGET:

May 1, 2023 thru December 31, 2023

<u>Account</u>	<u>23-24 Budget Total</u>	<u>December Expenses</u>
PD-General Fund	\$917,340.00	\$376,450.06
PD-Special Projects	\$36,050.00	\$7,805.99
EMA	\$31,550.00	\$7,617.42
WFD	\$1,162,005.00	\$616,529.50
Total	\$2,146,945.00	\$1,008,402.97
	66%	46%



NEW EVIDENCE BUILDING UPDATE

We are engaged in project development with Dewberry including coordination of hundreds of details that are necessary decisions for a facility of this design and size. We are in constant contact with our City Engineer and Planning Department and are thankful for the assistance of Dennis Carr and Jon Oliphant.

The Clark Group is the Department of Justice's environmental study vendor, which overlooks every aspect of project development, including, but not limited to material types, noise/dust management and interior fixture selection. The planning and the National Environmental Policy Act regulatory compliance processes are ongoing. This is a condition of receiving the Federal Grant.

Dewberry has remained engaged with what they can at this point, to keep the project moving. Examples are soil boring which will determine footing design, and utility planning for power. We participated in periodic meetings with Dewberry, the latest included Sherry Guimond, Dennis Carr and Jon Oliphant.



NEW EVIDENCE BUILDING UPDATE

PROJECT COSTS PROVIDED BY DEWBERRY:

Construction Cost Estimate	\$1,504,156.00
Furnishings, Fixtures & Equipment	\$104,000.00
Architecture And Engineering Fees	\$141,732.00
Landscape Design	\$8,000.00
Surveyor	\$3,000.00
Geotechnical Engineering	\$12,000.00
Reimbursable Expense Allowance	\$3,500.00
Total Project Cost	\$1,918,120.00



PREPARED FOR: Washington Police Department

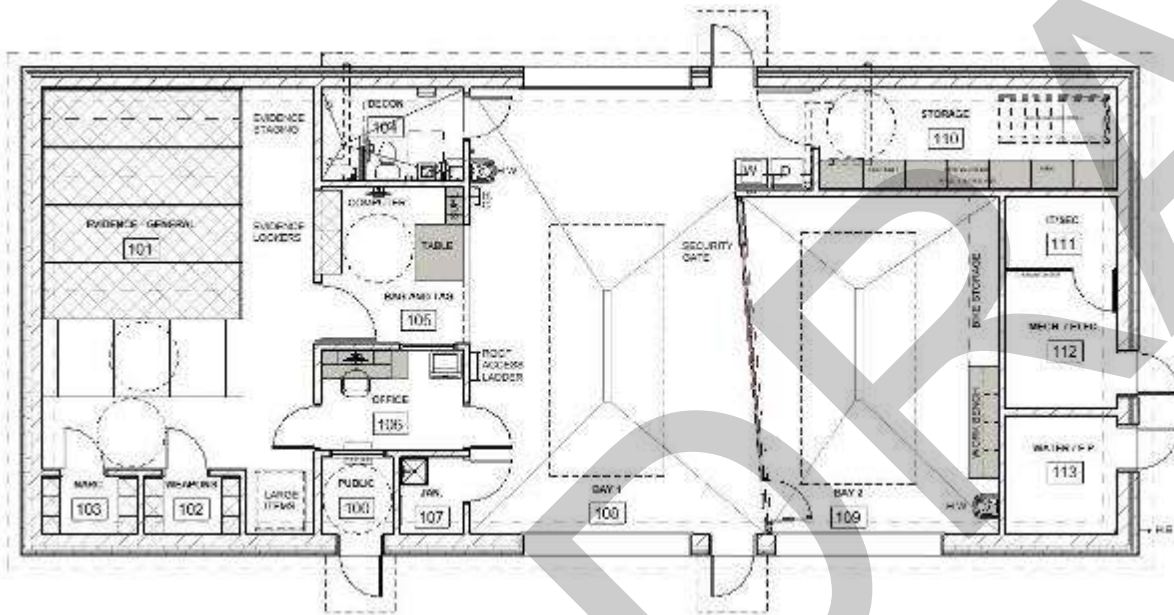
PREPARED BY: Jonathan Tallman

DATE: October 9, 2023

SUBJECT: Washington Police Department – Evidence Facility

NEW EVIDENCE BUILDING UPDATE

FURNITURE & EQUIPMENT



NEW EVIDENCE BUILDING UPDATE

CONCEPT IMAGES



MEETING STREAMING DISCUSSION





CITY-WIDE BUILDING SPACE STUDY DISCUSSION



SHORT BREAK



CIP PRIORITIES AND BUDGET CALENDAR REVIEW



SUMMARY & BUDGET SCHEDULE – FY24/25

Proposed Capital Improvement Plan – FY25 through FY29 by Department

Project	FY2025	FY2026	FY2027	FY2028	FY2029	5-Year Total
General Fund - Streets						
<i>Candlewood Historical Bridge Repair</i>	\$350,000					\$350,000
<i>Jackson Street Pedestrian Bridge Replacement</i>	\$65,000					\$65,000
<i>West Jefferson Street Stub</i>	\$32,000					\$32,000
<i>Fire Department Parking Lot Repaving</i>	\$32,000					\$32,000
<i>Eagle Ave. Sidewalk Extension</i>	\$150,000					\$150,000
<i>Jefferson Street Bridge Replacement</i>		\$200,000	\$1,450,000			\$1,650,000
<i>N. Main Street Bridge Repl.</i>			\$150,000	\$1,150,000		\$1,300,000
<i>Curb & Gutter Project</i>			\$100,000	\$100,000	\$100,000	\$300,000
<i>Kern Rd. Mill and Overlay</i>			\$550,000			\$550,000
<i>S. Main Street Bridge Repl.</i>				\$150,000	\$1,150,000	\$1,300,000
<i>S. Wilmor Mill and Overlay</i>				\$275,000		\$275,000
<i>N. Main Mill & Overlay</i>				\$300,000		\$300,000
General Fund - SWM						
<i>Candlewood Historical Bridge Repair</i>	\$250,000					\$250,000
<i>Jackson Street Pedestrian Bridge Replacement</i>	\$50,000					\$50,000
<i>Plaza Concrete Ditch Repair</i>		\$100,000				\$100,000
<i>Washington Estates Drainage Priority Project</i>		\$1,100,000				\$1,100,000
<i>Jefferson Street Bridge Replacement</i>			\$750,000			\$750,000
<i>N. Main Street Bridge Repl.</i>				\$500,000		\$500,000
<i>S. Main Street Bridge Repl.</i>					\$500,000	\$500,000
Capital Project Funds						
<i>Freedom Parkway</i>	\$3,100,000					\$3,100,000
<i>Nofsinger Realignment</i>	\$6,450,000					\$6,450,000
<i>Catherine Street Reconstruction</i>	\$2,410,000	\$2,300,000	\$1,870,000			\$6,580,000
<i>Devonshire Roadway Construction</i>			\$200,000	\$2,420,000	\$2,420,000	\$5,040,000
Stormwater Management Capital Project Fund						
<i>SE Square Drainage Priority Project K</i>	\$1,250,000					\$1,250,000
<i>NE Square Drainage Priority Project L</i>	\$1,375,000					\$1,375,000
<i>Felkers Drainage Priority Project U</i>	\$330,000					\$330,000
<i>Grandyle Drainage Priority Project C</i>		\$522,500				\$522,500
<i>North Rolling Meadows Drainage Priority Projects A & B</i>			\$825,000			\$825,000
North/Grant SRTS	\$100,000	\$605,000				\$705,000

SUMMARY & BUDGET SCHEDULE – FY24/25

Proposed Capital Improvement Plan – FY25 through FY29 by Department

Project	FY2025	FY2026	FY2027	FY2028	FY2029	5-Year Total
Water Fund						
Water Treatment Plant SCADA Migration	\$100,000	\$100,000				\$200,000
Water Tower #2 Topcoat & Metal Work	\$325,000					\$325,000
N. Cummings Watermain Upgrade		\$396,000				\$396,000
Water Tower 3			\$3,850,000			\$3,850,000
Water Treatment Plant #2 PLC Improvements			\$30,000			\$30,000
Water Treatment Remote Site SCADA Improvements				\$130,000		\$130,000
WTP #2 New Vessel Media Replacement				\$350,000		\$350,000
Water Main New Construction				\$1,750,000	\$250,000	\$2,000,000
Bondurant Watermain					\$125,000	\$125,000
Water Connection Fee Account						
WTP#1 Chlorination Upgrade	\$315,000					\$315,000
Sewer Fund						
New Sewer Main Construction	\$50,000					\$50,000
Wastewater Treatment Plant SCADA System Migration	\$180,000					\$180,000
Sewer CIPP Main Lining	\$350,000	\$350,000	\$300,000	\$300,000	\$300,000	\$1,600,000
Sewer Liftstation PLCs Improvements		\$150,000	\$150,000			\$300,000
Excess Flow Bank Improvements		\$75,000				\$75,000
Wastewater Treatment Plant PLC Improvements			\$30,000			\$30,000
Building Maintenance Fund						
Evidence and Property Facility	\$1,918,120					\$1,918,120
Legion Road Concrete Improvements	\$45,000					\$45,000
Public Works Facility	\$200,000	\$200,000	\$200,000	\$300,000	\$200,000	\$1,100,000
Cemetery Vehicle/Equipment Building	\$75,000	\$50,000				\$125,000

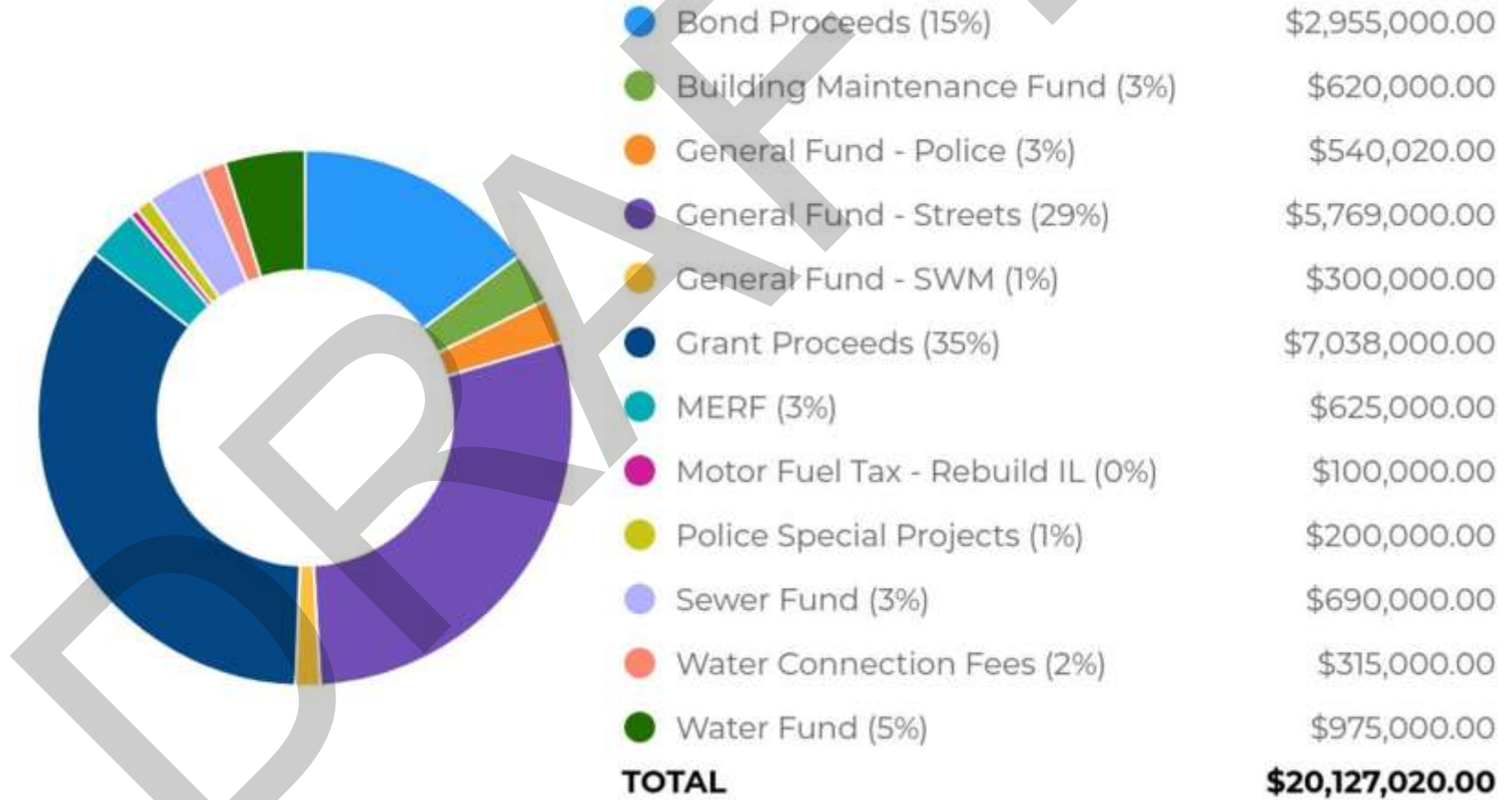
SUMMARY & BUDGET SCHEDULE – FY24/25

Proposed Capital Improvement Plan – FY25 through FY29 by Department

Project	FY2025	FY2026	FY2027	FY2028	FY2029	5-Year Total
Motorized Equipment Replacement Fund (MERF)						
<i>Lin-2 Plow Truck</i>	\$250,000					\$250,000
<i>Lin-12 Tymco Street Sweeper</i>	\$375,000					\$375,000
<i>Lin-14 Jetter</i>		\$650,000				\$650,000
<i>Lin-40 Cemetery Utility Tractor</i>		\$60,000				\$60,000
<i>Jetting Sewer Easement Machine</i>		\$45,000				\$45,000
<i>Lin-11 Plow Truck</i>			\$250,000			\$250,000
<i>Lin-6 Plow Truck</i>			\$250,000			\$250,000
<i>Lin-24 Asphalt Roller</i>			\$60,000			\$60,000
<i>Lin-33 John Deere Backhoe</i>			\$130,000			\$130,000
<i>Lin-13 John Deere Backhoe with Thumb and Clam Bucket</i>				\$130,000		\$130,000
<i>Lin-16 Camera Van</i>				\$350,000		\$350,000
<i>Lin-38 Track Skid Steer</i>				\$70,000		\$70,000
<i>Street Ventrac 72" Deck Mower</i>				\$40,000		\$40,000
<i>Street Ventrac 95" Deck Mower</i>				\$40,000		\$40,000
<i>Lin-5 Plow Truck</i>					\$275,000	\$275,000
<i>Lin-7 Tandem</i>					\$300,000	\$300,000
<i>Lin-36 Sewer Skid Steer</i>					\$50,000	\$50,000
<i>Lin-39 Excavator</i>					\$130,000	\$130,000
<i>Fire Department Mower</i>					\$12,000	\$12,000
<i>Sewer Ventrac 72" Deck Mower</i>					\$40,000	\$40,000
Totals	\$20,127,120	\$6,903,500	\$11,145,000	\$8,355,000	\$5,852,000	\$52,382,620

SUMMARY & BUDGET SCHEDULE – FY24/25

Proposed Capital
Projects by Funding
Source FY25



* ARPA funds of \$2.4M are available to appropriate through calendar year 2024

SUMMARY & BUDGET SCHEDULE – FY24/25

Proposed Capital
Projects by Funding
Source FY25

Project	FY2025	Project	FY2025
General Fund - Streets		Sewer Fund	
Candlewood Historical Bridge Repair	\$350,000.00	New Sewer Main Construction	\$50,000.00
Jackson Street Pedestrian Bridge Replacement	\$65,000.00	Wastewater Treatment Plant SCADA System Migration	\$180,000.00
West Jefferson Street Stub	\$32,000.00	Sewer CIPP Main Lining	\$350,000.00
Fire Department Parking Lot Repaving	\$32,000.00	Catherine St. Reconstruction	\$110,000.00
Eagle Ave. Sidewalk Extension	\$150,000.00	Total	\$690,000.00
North/Grant SRTS	\$100,000.00	Motorized Equipment Replacement Fund (MERF)	
Nofsinger Realignment	\$1,290,000.00	LIN-2 Plow Truck	\$250,000.00
Freedom Parkway	\$2,100,000.00	LIN-12 Tymco Street Sweeper	\$375,000.00
Catherine St. Reconstruction	\$1,650,000.00	Total	\$625,000.00
Total	\$5,769,000.00	Building Maintenance Fund	
General Fund - SWM		Evidence and Property Facility	\$300,000.00
Candlewood Historical Bridge Repair	\$250,000.00	Legion Road Concrete Improvements	\$45,000.00
Jackson Street Pedestrian Bridge Replacement	\$50,000.00	Public Works Facility	\$200,000.00
Total	\$300,000.00	Cemetery Vehicle/Equipment Building	\$75,000.00
General Fund - Police		Total	\$620,000.00
Evidence and Property Facility	\$540,020.00	Bond Proceeds	
Police Special Projects		SE Square Drainage Priority Project K	\$1,250,000.00
Evidence and Property Facility	\$200,000.00	NE Square Drainage Priority Project L	\$1,375,000.00
Water Fund		Felkers Drainage Priority Project U	\$330,000.00
Water Treatment Plant SCADA Migration	\$100,000.00	Total	\$2,955,000.00
Water Tower #2 Topcoat & Metal Work	\$325,000.00	Grant Proceeds	
Catherine St. Reconstruction	\$550,000.00	Evidence and Property Facility	\$878,000.00
Total	\$975,000.00	Nofsinger Realignment	\$5,160,000.00
Water Connection Fee Account		Freedom Parkway	\$1,000,000.00
WTP#1 Chlorination Upgrade	\$315,000.00	Total	\$7,038,000.00
		Motor Fuel Tax - Rebuild Illinois	
		Catherine Street Reconstruction	\$100,000.00
		Totals	\$20,127,020

SUMMARY & BUDGET SCHEDULE – FY24/25

General Fund – Fund Balance Projection

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029
Beg. Fund Balance	12,665,000	11,482,700	8,111,680	7,621,373	5,682,972	5,194,390
Revenues (1.5% increase)	16,000,000	16,240,000	16,483,600	16,730,854	16,981,817	17,236,544
Net Expenses-sub-funds (2.5% incr.)	(12,300,000)	(12,607,500)	(12,922,688)	(13,245,755)	(13,576,899)	(13,916,321)
Transfers	(4,882,300)	(7,003,520)	(4,051,220)	(5,423,500)	(3,893,500)	(3,743,500)
Addition/(Reduction) of Surplus	(1,182,300)	(3,371,020)	(490,308)	(1,938,401)	(488,582)	(423,277)
Proj. End Fund Balance	11,482,700	8,111,680	7,621,373	5,682,972	5,194,390	4,771,113
Proj. End Min. Std. Bal. (25% of expenses)	5,161,500	7,231,805	6,493,730	6,836,800	6,454,300	6,416,800
Proj. End. Surplus	6,321,200	879,875	1,127,643	(1,153,828)	(1,259,910)	(1,645,687)
Estimated Expenses	20,646,000	28,927,220	25,974,920	27,347,200	25,817,200	25,667,200
EMA, WACC DS	408,500	408,500	408,500	408,500	408,500	408,500
SWM Bond DS	-	265,000	475,000	475,000	475,000	475,000
SWM projects - General	-	300,000	1,200,000	750,000	500,000	500,000
Hilldale	1,147,500					
Freedom	3,024,000	2,100,000				
Nofsinger	202,300	1,290,000				
Candlewood Bridge	100,000	350,000				
Catherine St. Reconstruction		1,650,000	1,540,000	1,540,000		
Jefferson St. Bridge			200,000	1,450,000		
N. Main St. Bridge				150,000	1,150,000	
S. Main Bridge					150,000	1,150,000
Kern Rd. Mill & Overlay				550,000		
Devonshire Roadway Constr.				100,000	1,210,000	1,210,000
Grant/North SRTS		100,000	227,720			
Evidence Building		540,020				
Total Transfers	4,882,300	7,003,520	4,051,220	5,423,500	3,893,500	3,743,500
Grants	1,146,000	6,160,000				

SUMMARY & BUDGET SCHEDULE – FY24/25

Water Fund – Fund Balance Projection

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029
Beg. Fund Balance	1,354,000	1,214,150	1,002,010	1,285,421	2,062,294	131,812
Revenues (1.5% increase)	2,887,000	2,930,305	2,974,260	3,018,873	3,064,157	3,110,119
Loans			396,000	3,850,000		
Personnel, Operations, Transfers (2.5% increase)	(1,743,800)	(1,736,145)	(1,779,549)	(1,824,037)	(1,869,638)	(1,916,379)
Debt Service	(261,300)	(261,300)	(261,300)	(117,963)	(270,000)	(270,000)
Capital	(1,021,750)	(1,145,000)	(1,046,000)	(4,150,000)	(2,855,000)	(855,000)
Addition/(Reduction) of Surplus	(139,850)	(212,140)	283,411	776,873	(1,930,482)	68,740
Proj. End Fund Balance	1,214,150	1,002,010	1,285,421	2,062,294	131,812	200,552
Proj. End Min. Std. Bal. (25% of expenses)	756,713	785,611	771,712	1,523,000	1,248,660	760,345
Proj. End. Surplus	457,438	216,399	513,709	539,294	(1,116,847)	(559,793)
Estimated Expenses	3,026,850	3,142,445	3,086,849	6,092,000	4,994,638	3,041,379
Freedom Water Main	250,000					
Hilldale, Sect. 3	517,500					
WTP1 PLC Impr.	86,000					
WTP2 Loop Main	112,000					
Hilldale Sect 3 Constr. Eng	56,250					
Catherine St. Impr.		550,000	550,000	220,000		
Tower 2 TopCoat		325,000				
SCADA Impr.		100,000	100,000			
Jackson Loop		20,000				
Bus. 24 WM		150,000			1,750,000	
WTP2 PLC Upgrades				30,000		
Devonshire Impr.				50,000	605,000	605,000
Water Treatment Remote SCADA					130,000	
Water Main Design					20,000	
WTP2 New Vessel Media					350,000	
N. Cummings Watermain Upgrade			396,000			
Water Tower #3				3,850,000		
Bondurant Water Main						125,000
S. Market Water Main						125,000
Total Capital	1,021,750	1,145,000	1,046,000	4,150,000	2,855,000	855,000

SUMMARY & BUDGET SCHEDULE – FY24/25

Sewer Fund – Fund Balance Projection

	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029
Beg. Fund Balance	5,696,500	4,765,750	4,406,485	4,034,045	3,569,153	3,108,667
Revenues (1.5% increase)	3,189,000	3,236,835	3,285,388	3,334,668	3,384,688	3,435,459
Personnel, Operations, Transfers (2.5% increase)	(2,128,000)	(2,181,200)	(2,235,730)	(2,459,960)	(2,782,759)	(2,852,328)
Debt Service	(237,000)	(237,000)	(237,000)	(237,000)	(237,000)	(237,000)
Paid by 2009 Bond Depr. & Reserves						237,000
Transfers	(476,000)	(487,900)	(500,098)	(512,600)	(525,415)	(538,550)
Capital	(1,278,750)	(690,000)	(685,000)	(590,000)	(300,000)	(300,000)
Addition/(Reduction) of Surplus	(930,750)	(359,265)	(372,440)	(464,892)	(460,486)	(255,420)
Proj. End Fund Balance	4,765,750	4,406,485	4,034,045	3,569,153	3,108,667	2,853,247
Proj. End Min. Std. Bal. (25% of expenses)	1,029,938	899,025	914,457	949,890	961,294	981,970
Proj. End. Surplus	3,735,813	3,507,460	3,119,588	2,619,263	2,147,374	1,871,278
Estimated Expenses	4,119,750	3,596,100	3,657,828	3,799,560	3,845,174	3,927,879
Nofsinger Sanitary Sewer	250,000					
Hilldale, Sect. 3	573,750					
WWTP Sludge Storage Maint.	45,000					
New Sewer Main Constr.		50,000				
WWTP SCADA System Migration	110,000	180,000				
Sewer CIPP Main Lining	300,000	350,000	350,000	300,000	300,000	300,000
Catherine St. Reconstruction		110,000	110,000	110,000		
Sewer Liftstation PLCs Improvements			150,000	150,000		
Excess Flow Bank Impr.			75,000			
WWTP PLC Impr.				30,000		
Total Capital	1,278,750	690,000	685,000	590,000	300,000	300,000

SUMMARY & BUDGET SCHEDULE – FY24/25

Budget Review
Schedule FY24/25

BUDGET REVIEW SCHEDULE
FY24-25 created in ClearGov Operations

The initials behind each fund/account indicates which staff person(s) is responsible to compile the draft budget paper work for submittal to Jim

GROUP 1	GROUP 2	GROUP 3	GROUP 4	GROUP 5
Audit--JB Liability--JB IMRF--JB Soc. Security--JB WACC Debt Serv.--JB	Police--MM/DCS Fire--MM/DCS EMA--MM/DCS Police Spec Proj--MM/DCS Pol. Pen.--JB Tourism/Econ Dev--JO Planning/Zoning--JO TIF No. 2--JO DCS=Deputy Chief Stevens JB=Jim Snider	Streets--BR/BV L/A--JB City Hall--JB Telecom Tax Fund--JS/JB GF Summary--JB Storm Water--DC/BR/JS Freedom Pkwy--DC/JS/JO Safe Routes to Schools--DC/JO Recreation Trail Ext.--DC/JO Cemetery--BR/BV MFT--DC/BR/JS Hilldale Ave. Impr.--DC/JS Catherine St. Impr.--DC/JS Nofsinger Realignment--DC/JS Personnel--JB/JS	Water Fund--BR/TR/DC Water Sub. Dev.--DC/BR Water Connection--DC/BR Water Tower Res. Fund--BR/DC Sewer Fund--BR/BP/DC Sewer Sub. Dev.--DC/BR Sewer Connect Fee--DC/BR Sewer Bond P&I: 2009--JB Sewer Bond Res.: 2009--JB Sewer Bond Dep.: 2009--JB STP No. 2 Phase 2B Project--DC/JS/BR	MERF--DC/JS/JB/MM/BR Capital Replacement--JB/JS Building Fund--JS/DC/JB Final Review of All Funds
Deadline to CA/PD: 31-Jan	14-Feb	21-Feb	28-Feb	6-Mar
Packet date: 9-Feb	1-Mar	1-Mar	8-Mar	15-Mar
Meeting date: 12-Feb	4-Mar	4-Mar	11-Mar	18-Mar

1/29/2024	Special Committee of the Whole	Strategic Planning Meeting
2/12/2024	Committee of the Whole	Group 1
3/4/2024	City Council	Group 2
3/4/2024	City Council	Group 3
3/11/2024	Committee of the Whole	Group 4
3/18/2024	City Council	Group 5
4/1/2024	City Council	1st Reading - Budget Ordinance
4/1/2024	Special Committee of the Whole	Public Hearing
4/15/2024	City Council	2nd Reading and Adoption



THANK YOU